

Auto Trader Group plc
Full year results presentation



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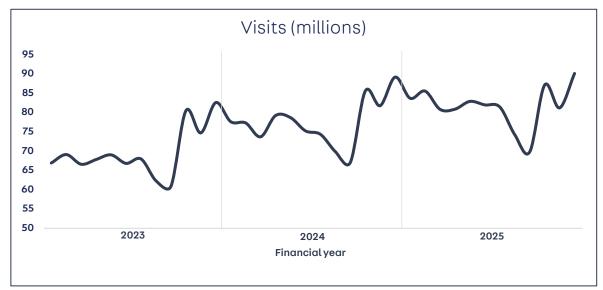


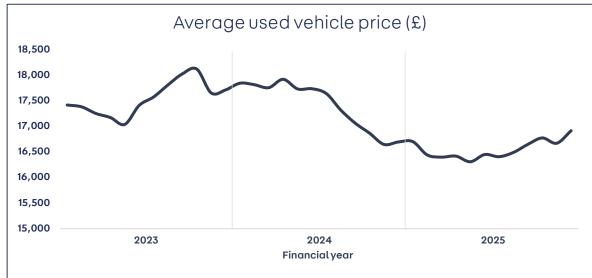
Strategic overview

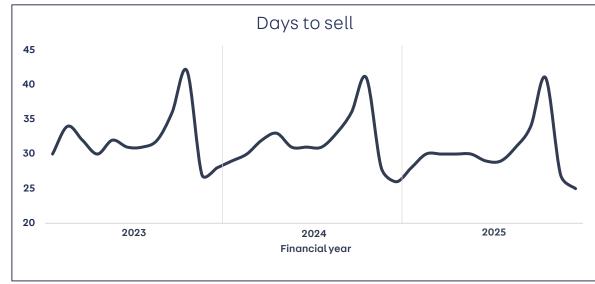
- Group revenue increased 5%, Group operating profit increased 8% and **basic earnings per share ('EPS') increased 12%**. Core Auto Trader revenue increased 7% and operating profit before Digital Services Tax also increased 7%.
- **Retailer revenue grew at 7%**, with the number of retailer forecourts increasing 2% year-on-year. ARPR increased 5% for the year, with much of this growth driven by our annual pricing and product event in April 2024.
- Our competitive position remains strong with **record numbers of both buyers and sellers using Auto Trader**. We remain more than 10x larger than our nearest competitor.
- Deal Builder has continued to scale to c.2,000 retailers at the end of March 2025 (March 2024: c.1,100) and we generated c.49,000 deals throughout the year. Given this progress, we have decided to accelerate the adoption of Deal Builder, with it becoming part of our core proposition on Auto Trader.
- **We launched Co-Driver**, our suite of AI-enabled features, which supports retailers to create high quality adverts more efficiently, while significantly improving the experience for car buyers.

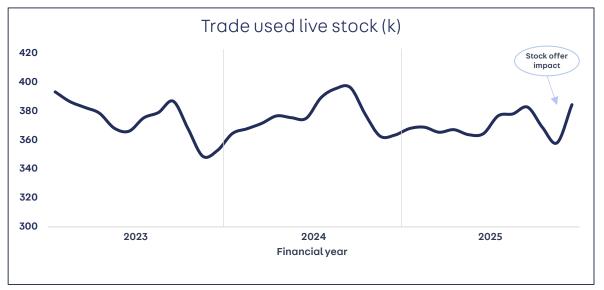


Strong consumer demand has led to vehicles spending less time on Auto Trader, resulting in slightly lower trade used live stock despite a 5% increase in cars sold









Financial results

£M (UNLESS OTHERWISE SPECIFIED)	2025	2024	Change
Auto Trader¹	564.8	529.7	7%
Autorama	36.3	41.2	(12%)
Group revenue	601.1	570.9	5%
Auto Trader ¹	394.0	378.6	4%
Autorama	(4.3)	(8.8)	51%
Group central costs ² - relating to Autorama acquisition	(12.9)	(21.1)	39%
Group operating profit	376.8	348.7	8%
Auto Trader operating profit margin	70%	71%	(1%) pt
Group operating profit margin	63%	61%	2% pts
Basic earnings per share (pence)	31.66	28.15	12%
Cash generated from operations ³	399.7	379.0	5%
Adjusted EBITDA ⁴	393.9	375.3	5%
Adjusted earnings per share (pence) ⁵	31.66	29.37	8%

- £275.7 million returned to shareholders (2024: £250.3 million) through £187.3 million of share buybacks and dividends of £88.4 million.
- Proposed final dividend of 7.1 pence per share (2024: 6.4 pence per share) giving total dividends of 10.6 pence per share for the year (2024: 9.6 pence per share).



 $^{^1} Auto \, Trader \, includes \, the \, results \, of \, Auto \, Trader \, \& \, Auto \, Convert \, and \, includes \, the \, share \, of \, profit \, from \, the \, Dealer \, Auction \, joint \, venture.$

 $^{^2}$ Group central costs which are not allocated within either of the two segmental operating profit/(loss) comprises a £12.9 million amortisation expense (2024: £10.0 million) relating to the fair value of intangible assets acquired in the Group's business combination of Autorama and, in 2024, included an £11.1 million charge for the Autorama deferred consideration settlement.

⁵Cash generated from operations is defined as net cash generated from operating activities, before corporation tax paid.

⁴Adjusted EBITDA is earnings before interest, taxation, depreciation and amortisation, share of profit from joint ventures, and Autorama deferred consideration

⁵Adjusted earnings per share is calculated before the net of tax impact of the Autorama deferred consideration.

Operational results

>75%	Over 75% of all minutes spent on automotive marketplaces were spent on Auto Trader (2024: over 75%). Cross platform visits were up 5% to 81.6 million per month (2024: 77.5 million) and minutes were up 1% to 557 million per month on average (2024: 553 million).
14,013	The average number of retailer forecourts in the period were up 2% to 14,013 (2024: 13,783).
£2,854	Average Revenue Per Retailer ('ARPR') per month was up 5% (or £133) to £2,854 (2024: £2,721), driven by the price and product levers.
449,000	Live car stock on site was up 1% to 449,000 cars (2024: 445,000) on average, due to a higher volume of private listings. We delivered 6,268 new lease vehicles (2024: 7,847), which continues to be impacted by limited supply.
1,267	The average number of employees ('FTEs') in the Group increased to 1,267 during the period (2024: 1,233).



Cultural KPIs

91%	Employees that are proud to work at Auto Trader remained high at 91% (March 2024: 97%).
67%	Percentage of our Board who are women was 67% in March 2025 (March 2024: five women and four men). We have two ethnically diverse Board members (March 2024: one) and a woman as Senior Independent Director.
44%	Percentage of our employees who are women was 44% in March 2025 (March 2024: 44%). The percentage of women in leadership positions was 43% (March 2024: 42%).
19%	Percentage of our employees who are ethnically diverse was 19% in March 2025 (March 2024: 17%). The percentage of ethnically diverse leaders was 10% (March 2024: 6%).
93.2k	Total CO2 emissions for the period reduced 6% to 93.2k tonnes of carbon dioxide equivalent (2024: 98.9k tonnes). Emissions relating to Auto Trader totalled 9.9k tonnes, with 83.3k tonnes relating to Autorama. We are aiming to achieve net zero by 2040 across our entire value chain.



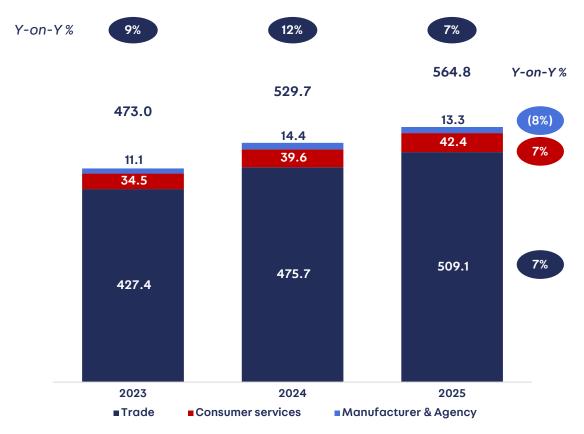
Financials



Auto Trader: revenue

Revenue (£m)

Year ended 31 March is shown as 2025



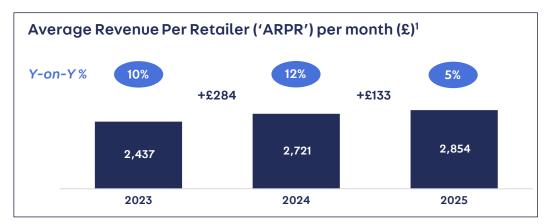
Trade revenue comprises:

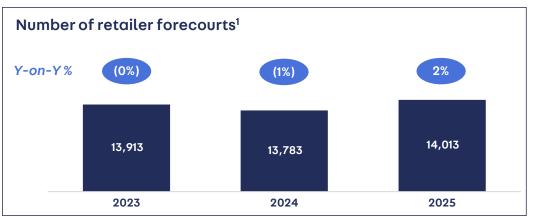
2025: Retailer (£480.0m); Home Trader (£16.1m); Other (£13.0m) 2024: Retailer (£450.0m); Home Trader (£13.4m); Other (£12.3m) 2023: Retailer (£406.8m); Home Trader (£10.1m); Other (£10.5m)

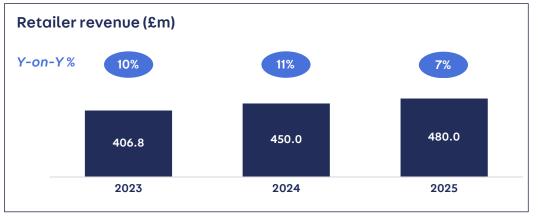
Consumer services revenue comprises:

2025: Private (£26.6m); Motoring Services (£15.8m) 2024: Private (£26.6m); Motoring Services (£13.0m) 2023: Private (£22.4m); Motoring Services (£12.1m)

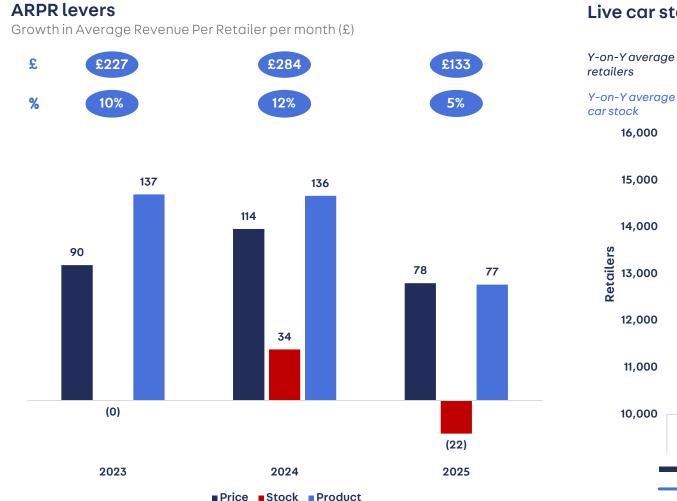




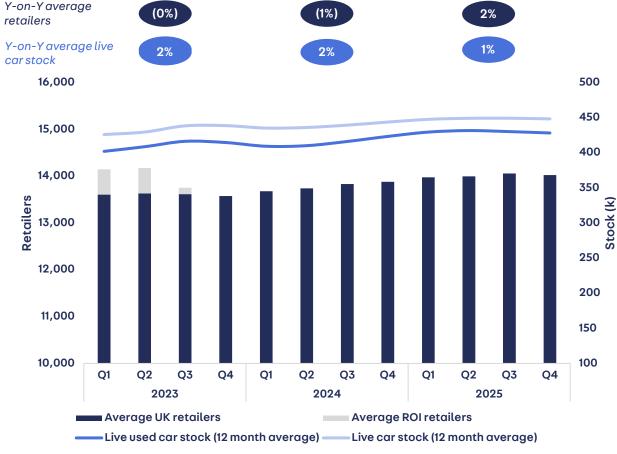




Auto Trader: ARPR, stock and retailer forecourts

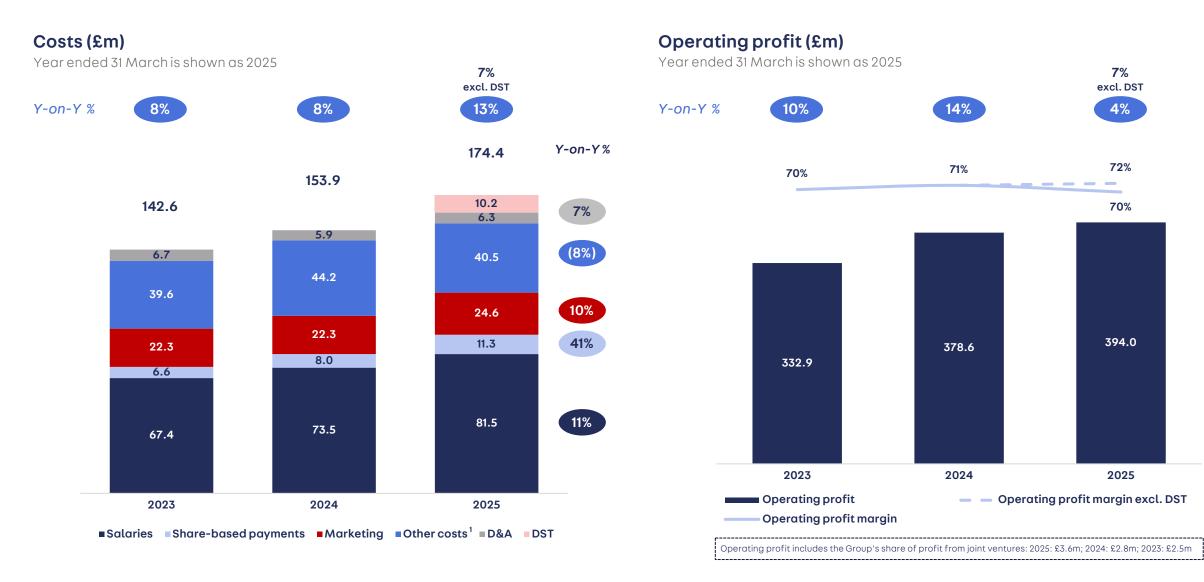


Live car stock and retailer forecourts





Auto Trader: costs and operating profit





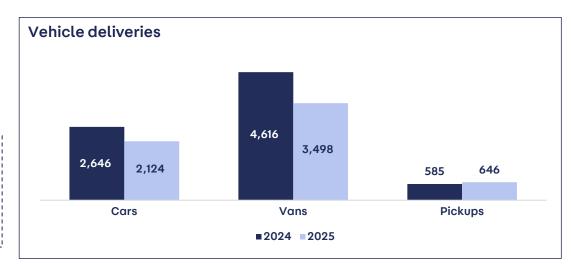
Autorama: revenue and costs

Revenue and costs (£m)

Year ended 31 March is shown as 2025

£m	2025	2024	Change	
Vehicle & Accessory sales	26.1	28.4	(8%)	- ∢
Commission & Ancillary	10.2	12.8	(20%)	
Autorama revenue	36.3	41.2	(12%)	_
				_
Cost of goods sold	26.2	28.2	(7%)	4
People costs	7.4	10.9	(32%)	
Marketing	2.7	4.0	(33%)	
Other costs	2.8	4.5	(38%)	
Depreciation & amortisation	1.5	2.4	(38%)	
Autorama costs	40.6	50.0	(19%)	_
				_
Operating loss	(4.3)	(8.8)	51%	_

People costs include share-based payments and associated national insurance costs of £0.4m in 2025 (2024: $\pm 0.1m$)



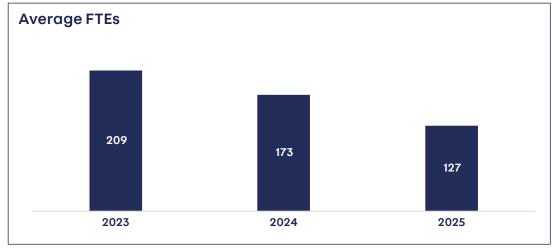
c.15% of vehicles are

sheet. Sales revenue

is booked and cost of vehicles sold are

There is limited profit impact from the net

taken on balance

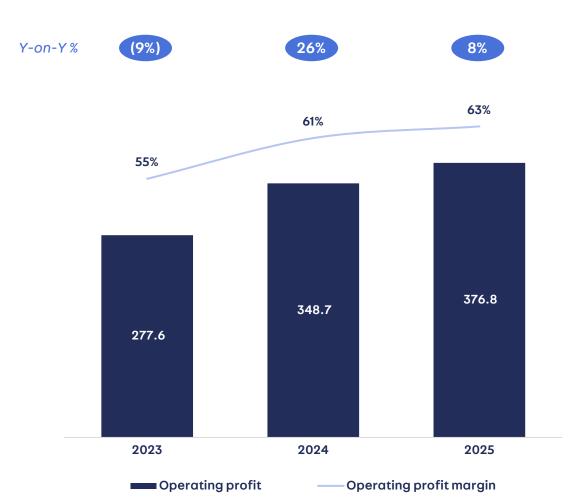




Group: profit and cash flow

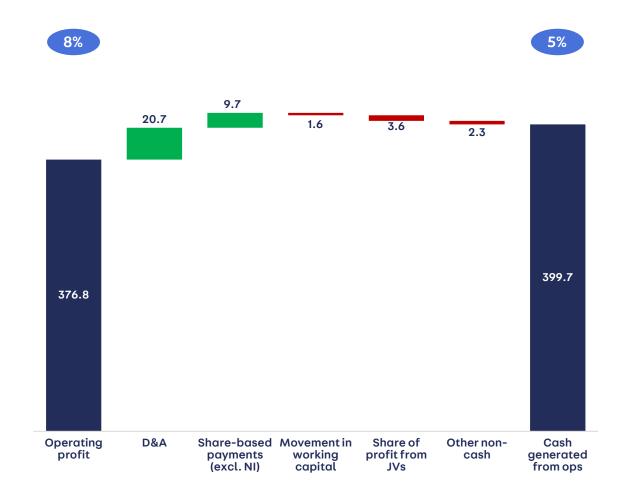
Operating profit (£m)

Year ended 31 March is shown as 2025



Cash generated from operations (£m)

Year ended 31 March is shown as 2025





Group: income statement

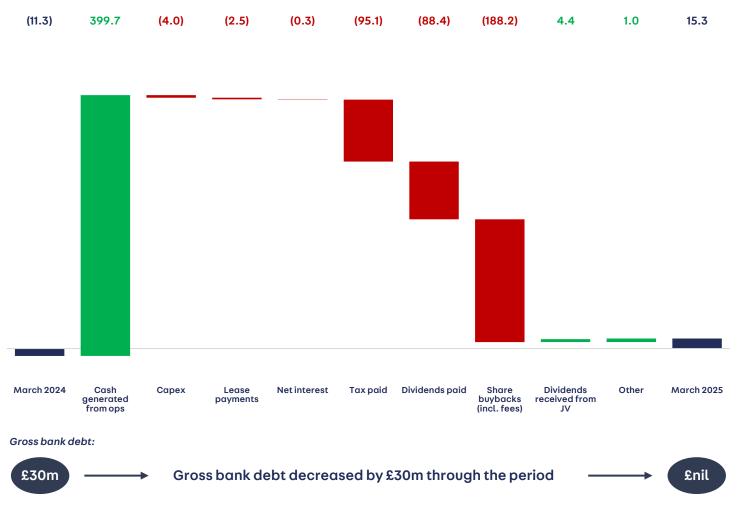
£m (unless otherwise specified)	2025	2024	Change
Revenue	601.1	570.9	5%
Operating costs ¹	(227.9)	(225.0)	1%
Share of profit from joint ventures	3.6	2.8	29%
Operating profit	376.8	348.7	8%
Net finance costs	(1.1)	(3.5)	(69%)
Profit before taxation	375.7	345.2	9 %
Taxation	(93.1)	(88.3)	5%
Profit for the year attributable to equity owners of the parent	282.6	256.9	10%
Earnings per share (pence)			
Basic	31.66	28.15	12%
Diluted	31.56	28.07	12%
Dividend per share (pence)	10.6	9.6	10%

¹Included within Operating costs is £12.9m of Group central costs relating to the acquisition of Autorama (intangible asset amortisation). Group central costs in 2024 of £21.1m included a deferred consideration charge of £11.1m and intangible asset amortisation of £10.0m.



Group: net bank debt and capital allocation policy

Reconciliation of net bank (debt)/cash position¹ (£m)



Capital allocation policy

During the period, a total of 23.9m shares (2024: 25.2m) were purchased for a consideration of £187.3m (2024: £169.9m) before transaction costs of £0.9m (2024: £0.9m). A further £88.4m (2024: £80.4m) was paid in dividends, giving a total of £275.7m (2024: £250.3m) in cash returned to shareholders.

The directors are recommending a final dividend of 7.1 pence per share. The total dividend for the year is therefore 10.6 pence per share (2024: 9.6 pence per share).

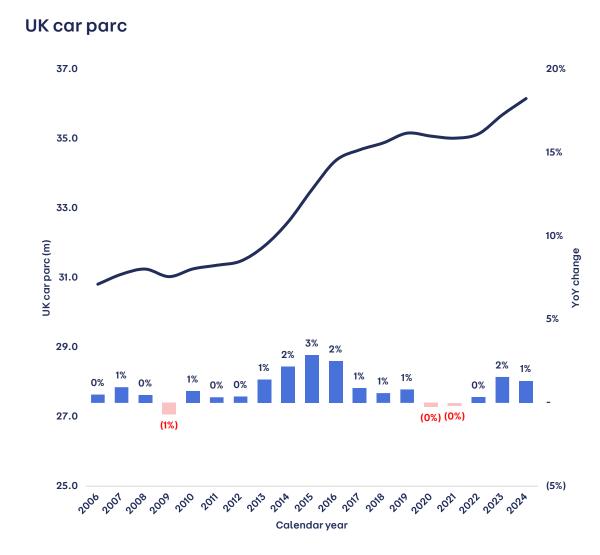
The Group's long-term capital allocation policy remains consistent, focusing on investing in the business to support growth while returning approximately one third of net income to shareholders through dividends. Any surplus cash following these activities will be used to continue our share buyback program.

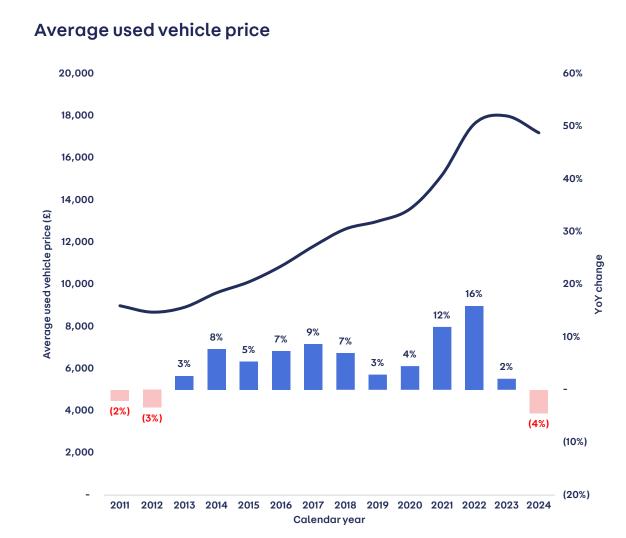


UK car market



We expect the UK car market to remain resilient, it has grown in both volume and value over the past 20 years

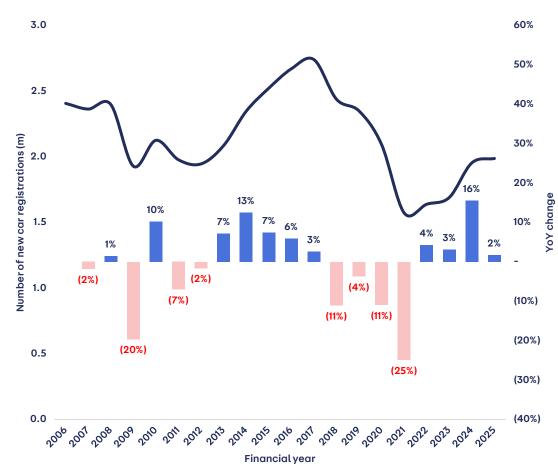






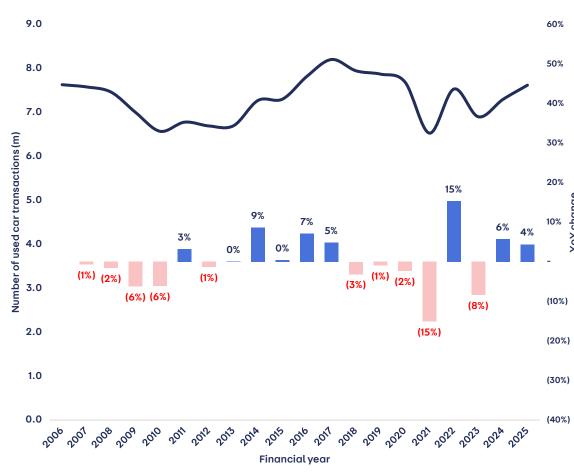
With the UK car parc turning relatively consistently, used car transactions are well supported, increasing 4% and new car registrations continue to recover





(1) Society of Motor Manufacturers & Traders (SMMT) - 12 month rolling total

Used car transactions⁽²⁾



(2) DVLA transaction data - 12 month rolling total

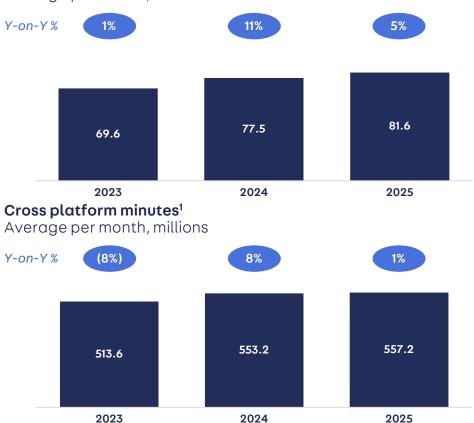


We have seen a record number of visits and minutes on Auto Trader over the past 12 months

Auto Trader consumer engagement

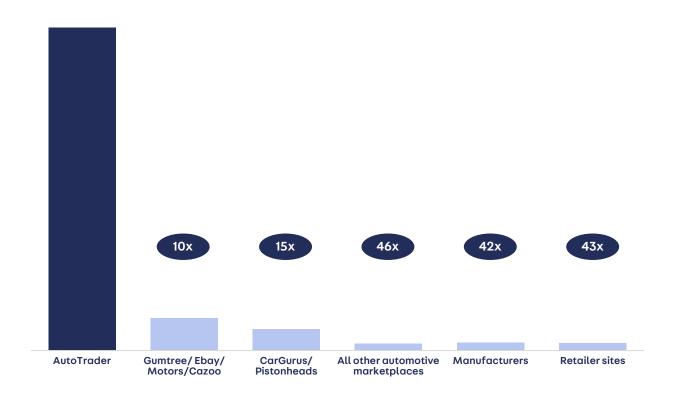
Year ended 31 March is shown as 2025

Cross platform visits1 Average per month, millions



Average minutes spent 2025²

Auto Trader and other automotive websites. Average per month



¹ As measured internally through Snowplow

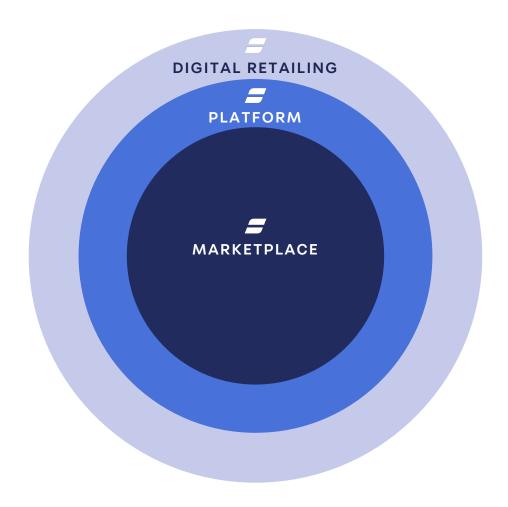
² Source: Comscore MMX® Multi-Platform, Total Digital Population, Total Audience, Average Minutes, April 2024 - March 2025, UK, 'Retailer sites', Custom-defined list that includes Arnold Clark, Evans Halshaw, Carshop, Lookers, Motorpoint, Stoneagre, Marshall, Big Motoring World, Sytner, Cargraft, Bristol Street Motors, Cinch. Stratstone, Listers, Pentagon

Comscore MMX® Multi-Platform, Total Digital Population, Total Audience, Average Minutes, April 2024 - March 2025, UK, 'All other automotive marketplaces', Custom-defined list includes Parkers, Whatcar, Carwow, Honest John, Exchange & Mart, Auto Express. Comscore MMX® Multi-Platform, Total Digital Population, Total Audience, Average Minutes, April 2024 - March 2025, UK, 'Manufacturers', Custom-defined list includes Ford, Vauxhall, Volkswagen, Toyota, Mercedes-Benz, Audi, Land Rover, Nissan, Renault, Peugeot, Honda, Volvo (.com), BMW, Hyundai, Dacia, Citroen, Skoda, Seat,

Progress against strategic priorities



We continue to make good progress on our three strategic priorities



2025 Achievements

Marketplace:

- Record levels of car buyers and sellers on Auto Trader.
- Executed a successful pricing and product event.
- Significant upgrade to search including grid view, continuous scrolling and redesigned filters.

> Platform:

- Launched and monetised the third module of Auto Trader Connect which included Trended Valuations and enhanced Retail Check functionality.
- Strong retailer engagement with over 1 billion Auto Trader Connect API requests in the year.
- Launched Co-Driver, a suite of AI powered tools benefitting retailers and car buyers, with more features to follow.

Digital retailing:

- Continued to scale Deal Builder, with c.2,000 retailers and c.84k stock on the product at the end of March.
- We saw c.49,000 deals in the year, which was over 200% higher than last year.



We have a long history of making standalone products part of our core, enhancing the strength of our proposition to retailers

FY18

- 100 Images Video
- Live Chat
- Part-ex Guide

FY19

- Stock Exports
- Profile Pages

FY20

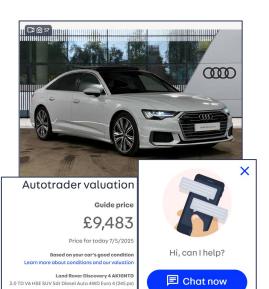
- Vehicle Check
- Text Chat

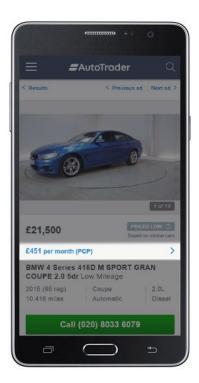
FY21

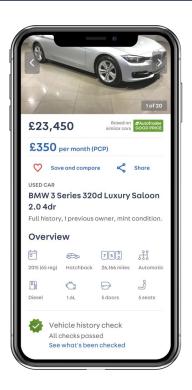
- Market Insight
- Retail Check

FY22

Retailer Stores









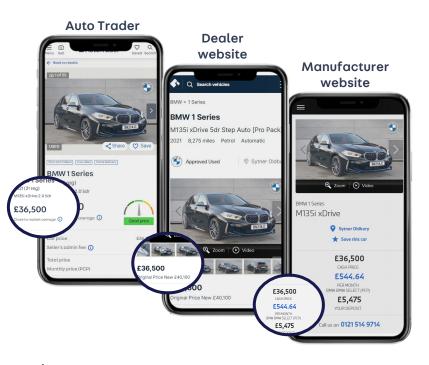




More recently we launched three AT Connect modules: making data and technology services available to customers as part of our core offering

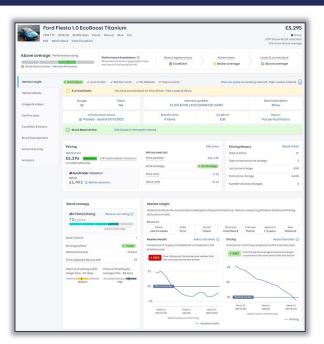
FY23

- Taxonomy / vehicle reference data
- Real time stock updates



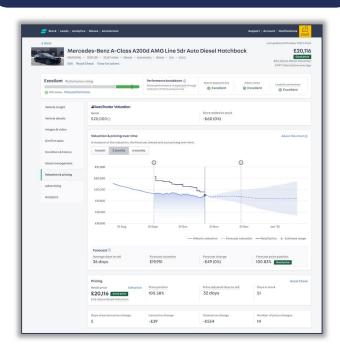
FY24

- Vehicle insight
- Condition & spec adjusted retail valuations
- Part-exchange valuations



FY25

- Trended valuations
- Retail Rating
- Expected days to sell





This year we have launched Co-Driver, a new suite of AI powered tools that will significantly improve the consumer and retailer experience

Smart image management



Vehicle images automatically ordered and categorised based on millions of consumer insights.

Identifies missing imagery to improve listings.

Al generated descriptions



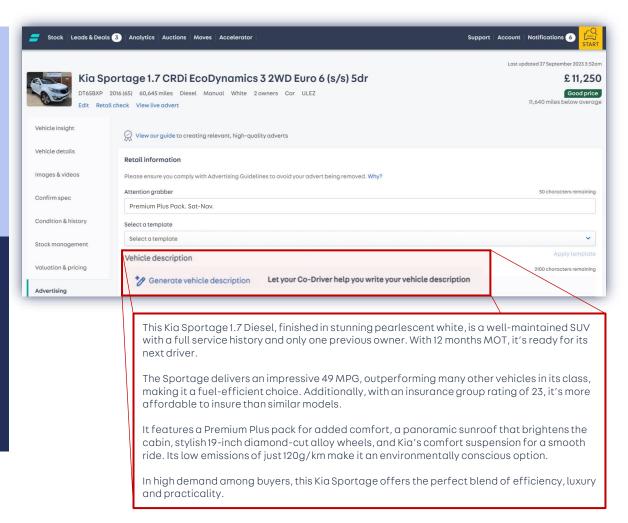
Engaging and complete vehicle descriptions created with one click.

Accurately showcasing the vehicle with compelling descriptions of key features.

Key selling points

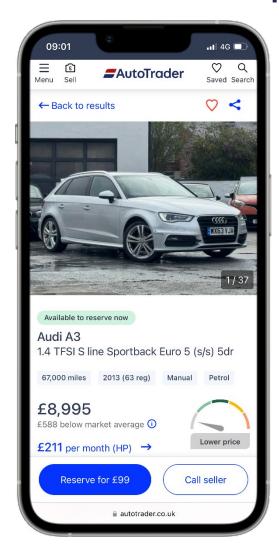


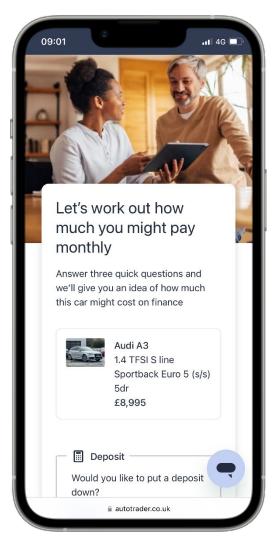
Highlights unique vehicle characteristics based on Auto Trader's industry leading data.

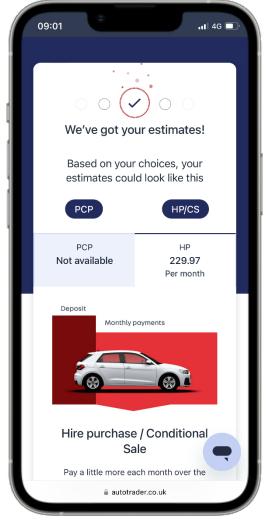




We have made good progress on Deal Builder and we now have conviction that it should be part of our core proposition







c.**2,000** retailers at the end of March 2025

c.84k stock at the end of March 2025

c.49,000 deals submitted in the year

Over **half of customers paying** or on 'try before you buy'

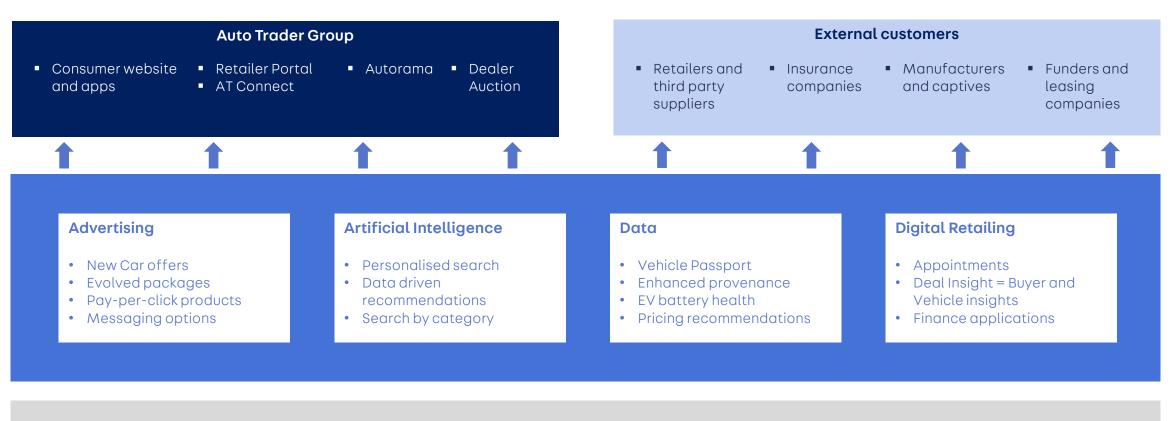
Deals twice as effective as regular

Auto Trader leads

Over half of deals submitted outside of traditional hours



Our product pipeline is as strong as ever, with opportunities across our advertising marketplace, our platform services and digital retailing



Stock, search and vehicle reference platform + data platform + infrastructure platform



2026 outlook



2026 Outlook

Our April 2025 pricing and product event has gone well.

Retailer revenue growth in the second half of last year was 5% which was constrained by the acceleration in speed of sale. This has continued into the new financial year; however, we expect retailer revenue growth to improve to between 5% and 7% for FY26 for the following reasons:

- Speed of sale has natural constraints. The acceleration seen last financial year was largely driven by a fall in used car prices which have steadily increased throughout the second half of the year as retailers have sought more normalised margins;
- Our pricing and product event has delivered approximately 6% growth in retailer revenue. Assuming consistent retailer forecourts, we expect this to grow the price lever within ARPR by £90-100 and contribute £70-80 to the product lever;
- We have responded to market dynamics with offers to stimulate stock and continue to support retailer margins with our prominence products. In H2 FY25, the stock lever was minus £54, in April 2025 it was minus £42. We expect stock to continue to improve through the year but still be marginally down for FY26. However, any marginal decline in the stock lever, should be offset by similar amounts in product lever contribution from additional prominence products; and
- Due to the comparative periods, growth will be stronger in the second half which we expect will benefit the start of FY27.

We expect broadly consistent revenues in Consumer Services and Manufacturer & Agency, which account for 9% of Group revenue. Autorama losses are expected to reduce in line with current market expectations, with growth in commission & ancillary revenue on a relatively consistent cost base. Vehicle & accessory sales which has no impact on profit is likely to be c.£20m.

We expect to maintain current levels of Auto Trader operating profit margins, whilst Group operating profit margins will increase as a result of reduced Autorama losses.



Q&A

AutoTrader

Appendix



Cash flow statement

£M (UNLESS OTHERWISE SPECIFIED)	2025	2024
Profit before tax	375.7	345.2
Depreciation & amortisation	20.7	18.3
Share-based payments (excl. associated NI) & deferred consideration	9.7	17.9
Share of profit from joint ventures	(3.6)	(2.8)
Finance costs - net	1.1	3.5
Other non-cash items	(2.3)	0.2
Changes in working capital	(1.6)	(3.3)
Cash generated from operations	399.7	379.0
Tax paid	(95.1)	(91.5)
Capital expenditure	(4.0)	(3.8)
Payment of lease liabilities	(2.5)	(2.7)
Proceeds from sale of property, plant & equipment	0.3	0.2
Drawdown/(repayment) of revolving credit facility	(30.0)	(30.0)
Drawdown/(repayment) of other debt	-	(1.1)
Payment of interest on borrowings	(1.2)	(3.4)
Interest received on cash and cash equivalents	0.9	0.5
Contributions to defined benefit pension scheme	(0.1)	(O.1)
Payment of refinancing fees	(0.3)	(0.5)
Dividends received from Joint Ventures	4.4	3.9
Dividends paid	(88.4)	(80.4)
Purchase of own shares	(187.3)	(169.9)
Payment of fees on repurchase of own shares	(0.9)	(0.9)
Proceeds from exercise of share-based incentives	1.1	1.8
Proceeds on disposal of shares in investment entities	-	1.0
Net increase/(decrease) in cash	(3.4)	2.1

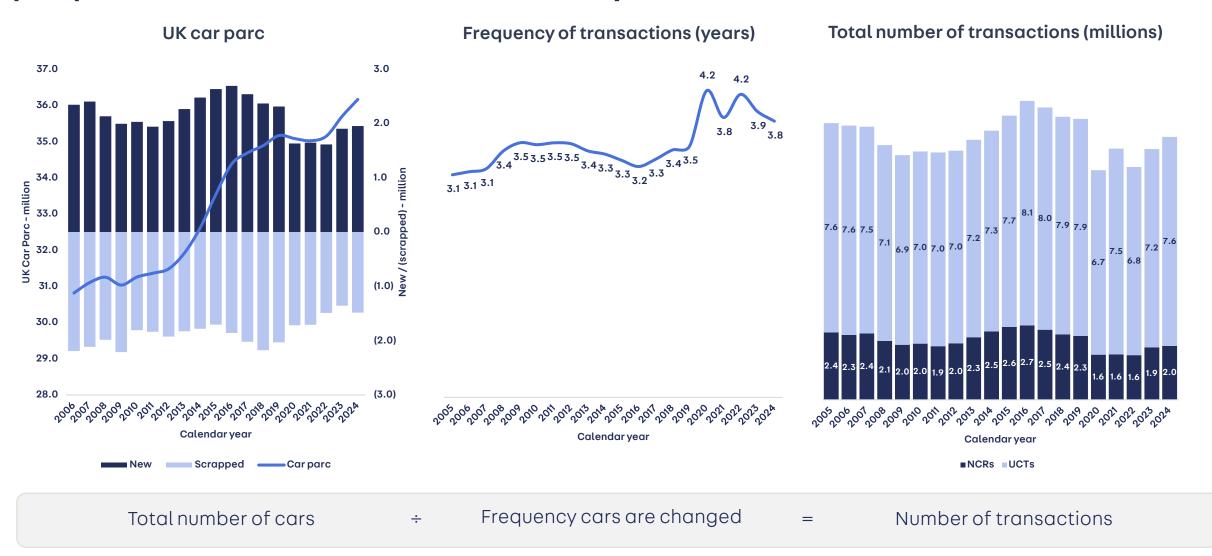


Five year record

£M UNLESS OTHERWISE STATED	2025	2024	2023	2022	2021
Auto Trader	564.8	529.7	473.0	432.7	262.8
Autorama	36.3	41.2	27.2	-	-
Revenue	601.1	570.9	500.2	432.7	262.8
Operating costs	(215.0)	(203.9)	(181.0)	(132.0)	(104.0)
Group central costs ¹	(12.9)	(21.1)	(44.1)	-	-
Share of profit from joint ventures	3.6	2.8	2.5	2.9	2.4
Operating profit	376.8	348.7	277.6	303.6	161.2
Net finance costs	(1.1)	(3.5)	(3.1)	(2.6)	(3.8)
Profit on disposal of subsidiary	-	-	19.1	-	-
Profit before taxation	375.7	345.2	293.6	301.0	157.4
Taxation	(93.1)	(88.3)	(59.7)	(56.3)	(29.6)
Profit after taxation	282.6	256.9	233.9	244.7	127.8
Net assets/ (liabilities)	569.4	552.3	527.3	472.5	458.7
Net bank debt/(cash) ²	(15.3)	11.3	43.4	(51.3)	(15.7)
Cash generated from operations	399.7	379.0	327.4	328.1	152.9
Basic EPS (pence)	31.7	28.2	25.0	25.6	13.2
Diluted EPS (pence)	31.6	28.1	24.8	25.6	13.2
Dividend per share (pence)	10.6	9.6	8.4	8.2	5.0

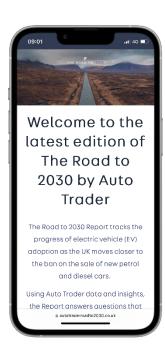


The UK car parc increased through calendar year 2024. The average time people hold their car decreased to 3.8 years





We issue regular market insight reports which are growing in authority and profile - these are shared widely across industry and government



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A report tracking the retail pricing of used cars

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